Southern Oregon Railway Historical Society
Strategic Plan 2019 & Beyond
Revised by the Board of Directors
December 11, 2018

> **Excursion Railroad** -- Build and operate a steam powered excursion railroad in Jackson County, Oregon using locomotives and other equipment once used in Southern Oregon.

- **In the year 2019:**
  - Continue to explore opportunities for short and long term location.
  - Continue development of community support.
  - Obtain right-of-ways in the Butte Falls area.

- **In the following years:**
  - Implement a training program for train crews.
  - Acquire and develop a facility area of 5 acres or more, adjacent to live rail if possible.
  - Build 3 or more miles of track.
  - Construct a two stall engine house.
  - Equip a machine shop.
  - Erect a car shop building.
  - Acquire and equip additional passenger cars for operation.
  - Build a restoration shop.
  - Build a depot.
  - Construct crew quarters.

> **Locomotive & Car Restoration** -- Equipment which is on display now and/or to be restored for use on the excursion railroad and interpretive display at the Medford Railroad Park.

- **In the year 2019:**
  - Continue progress on the rebuild of Medco #4:
    - Overhaul engine
    - Continue fund raising for the remaining work
    - Work on sub-assemblies
    - Complete outside machining
  - Build another trailing car for the motor cars

- **In the following years:**
  - Inventory and catalog Baldwin parts
  - Refurbish one of our cars for excursion train service
  - Restore ex. SP 1000 / OC&E caboose
▪ Restore GN caboose
▪ Restore the CN motor car to operating condition
▪ Repair Dining Car Roof

> **Park Presence and Development -- Maintain and improve our contributions to the public experience at the Medford Railroad Park**

▪ **In the year 2019:**
  ▪ Change displays and improve library in Mack Walch Museum and Archives Building.
  ▪ Continue improvements to area, notably interpretive signs.
  ▪ Repair Burger Shack floors.

▪ **In the following years:**
  ▪ Develop blacksmith shop display.

> **Large Static Displays -- Equipment and buildings on display to the public**

▪ **In the year 2019:**
  ▪ Refinish stairs (especially railings) on the CB&Q and 1107 cabooses and on the flanger
  ▪ Paint under frame and complete remaining details on Flanger
  ▪ Provide power to the Wig wag crossing signal & install coin op.

▪ **In the following years:**
  ▪ Finish remaining details on 1107 caboose
  ▪ Relocate & Upgrade older portion of motor car track

> **Organizational Issues**

▪ **In the year 2019:**
  ▪ Increase active membership
  ▪ Recruit and train additional docents for staffing of our exhibits at the Railroad Park.
  ▪ Continue fund raising
  ▪ Dispose of (sell/trade) surplus property

▪ **In the following years:**
  ▪ Continue to develop community support
  ▪ Investigate for acquisition: Local equipment
  ▪ Signal parts – Inventory -- keep and organize or dispose
  ▪ Develop a complete inventory of our acquisitions, including value and location.